

Director's Report
Year ended 31 December 2024

I welcome you to this 7th annual general meeting of the Company.

Review of business

The Company's principal activity during the year was dealing in onshore & offshore oil & gas fields services.

Results

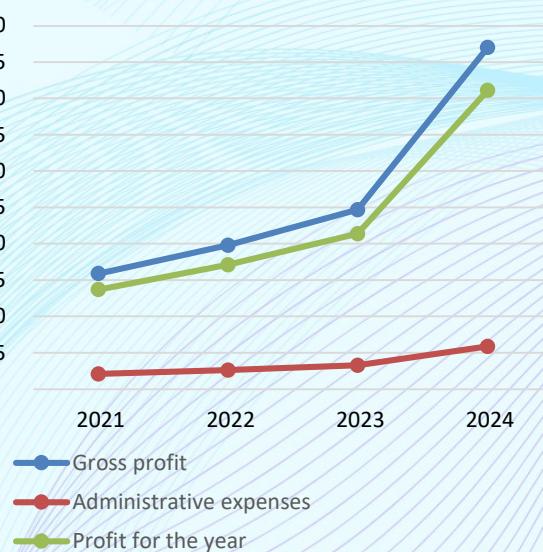
Revenue grew 33% from USD 24,575,995 in the previous year to USD 32,745,843 during the current year. The corresponding cost of revenue also increased by 27% from USD 22,103,840 in the previous year to USD 28,049,723 during the current year. As a result of this, the gross profit margin of the Company has improved from 10% in the previous year to 14% in the current year.

The revenue mix, between service and sales, changed from 37 : 57 in the previous year to 41 : 55 during the current year. This had a significant impact on the gross profit.

The Company's performance for the past four years is as follows:

(USD millions)

Indicator	2021	2022	2023	2024
Revenue	15.73	19.66	24.58	32.75
Cost of revenue	14.14	17.68	22.10	28.05
Gross profit	1.59	1.98	2.47	4.70
Administrative expenses	0.21	0.26	0.33	0.59
Profit for the year	1.37	1.71	2.14	4.11



I submit my report and the audited financial statements for the year ended 31 December 2024.

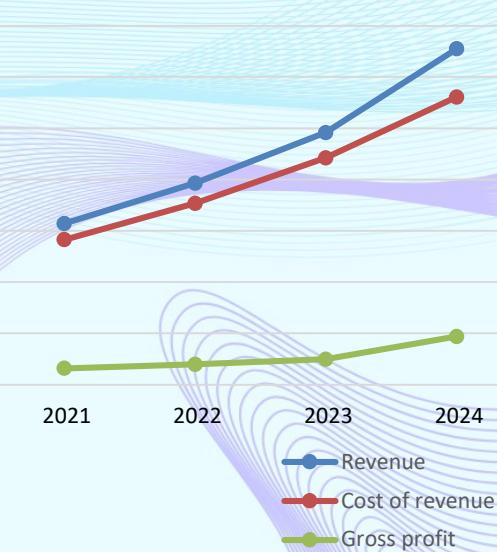
The Management is satisfied with the performance and endeavours to improve the performance in the coming year significantly.

Administrative expenses increased 78% over the previous year to USD 589,986 for the current year. 67% of the administrative expenses comprised of staff costs. The Company earned a net profit of USD 4,114,197 for the current year compared to a net profit of USD 2,142,667 for the previous year.

The Management expects better results in the forthcoming year.

Several initiatives have been put in place to better manage the resources during the coming year.

	2021	2022	2023	2024
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Cost of revenue	14.14	17.68	22.10	28.05
Gross profit	1.59	1.98	2.47	4.70



Appropriations

An amount of USD 13,624, being 10% of the profit of the year, has been set aside as statutory reserve as required by the AoA of the Company.

The Management believes that the profit retained in the Company will yield better returns than the market and no dividend is proposed for the year.

Events since the end of the year

There are no significant events since the end of the reporting period.

The Management has continued to focus on the business growth with the same vigour.

Shareholders and their interests

As at 31 December 2024 the entire share capital of AED 100,000, divided into 100 shares of AED 1,000 each, was held by Mr Alpha Beta Gamma.

There was no change in the shareholding structure during the year and up to the date of issue of these financial statements.

The Shareholders as at 31 December 2024 and their interests in the share capital of the Company as at that date were as follows:

Names of the Shareholders	Designation	Share-holding ratio	Profit sharing ratio	Number of shares	Value in AED
Mr Alpha Beta Gama	Managing partner	51%	80%	51	51,000
Mr Sin Cos Tan	Investing partner	49%	20%	49	49,000
		100%	100%	100	100,000

Pursuant to an amendment of the Memorandum of Association on 13 October 2015, 51% of the share capital held by Alpha Beta Gamma,

comprising of 51 Shares of AED 1,000 each, was transferred to Mr Alpha Beta Gama.

Management responsibilities

The Implementing Regulation No 1 of 2003 of the Dubai Multi Commodities Centre Authority (DMCC-IR) read with the UAE Federal Law No 32 of 2021 on Commercial Companies, as amended (CCL), require the Management to prepare the financial statements which give a true and fair view of the state of affairs of the Company and of the performance for each financial year, to get them duly audited, to authorise the same by presenting them to the Shareholders and to issue the same in the annual general meeting.

I confirm that I am responsible for these financial statements, which have been prepared in conformity with the statutory requirements and the International Financial Reporting Standards, including selecting the accounting policies and making the judgments underlying them. I further confirm that I have made available all relevant accounting records and information for compilation of these financial statements and that all transactions have been recorded and are reflected in the financial statements.

Auditors

The AoA of the Company makes it mandatory for the Director to appoint an auditor for the forthcoming year.

I propose the reappointment of Prudential Auditing as auditors of the Company for the forthcoming year.